

**Public consultation by Minister for Tertiary Education,  
Skills and Employment Steven Joyce on the proposed  
merger of Aoraki Polytechnic and Canterbury  
Polytechnic Institute of Technology**

## **Summary of Submissions**

November 2015

## **Introduction**

From 17 August to 14 September 2015, the Tertiary Education, Skills and Employment Minister Steven Joyce consulted with the public on a proposed merger of Aoraki Polytechnic (Aoraki) and Canterbury Polytechnic Institute of Technology (CPIT).

This Summary of Submissions has been produced by the Tertiary Education Commission to inform the Minister's decision on the proposal submitted by the Chairs of both institutions.

Their proposal suggested that the creation of a new tertiary organisation could provide vocational and applied tertiary education opportunities for students in the wider Canterbury region.

The new organisation could be created based on the legal entity of CPIT, combining Aoraki with it, and disestablishing the old Aoraki entity.

## **How people were told about the consultation**

Information about the consultation, copies of the overview document and full business case and an online questionnaire were made available on the Tertiary Education Commission's website at [www.tec.govt.nz/aoraki-cpit-consultation](http://www.tec.govt.nz/aoraki-cpit-consultation)

The Minister wrote to the key stakeholders of both institutions and tertiary education institutes inviting them to make a submission.

Public notices about the consultation were published in a range of relevant South Island newspapers.

The consultation was also publicised on the Government's online consultation page at [www.govt.nz/browse/engaging-with-government/consultations](http://www.govt.nz/browse/engaging-with-government/consultations)

## How many submissions were received and who did they come from?

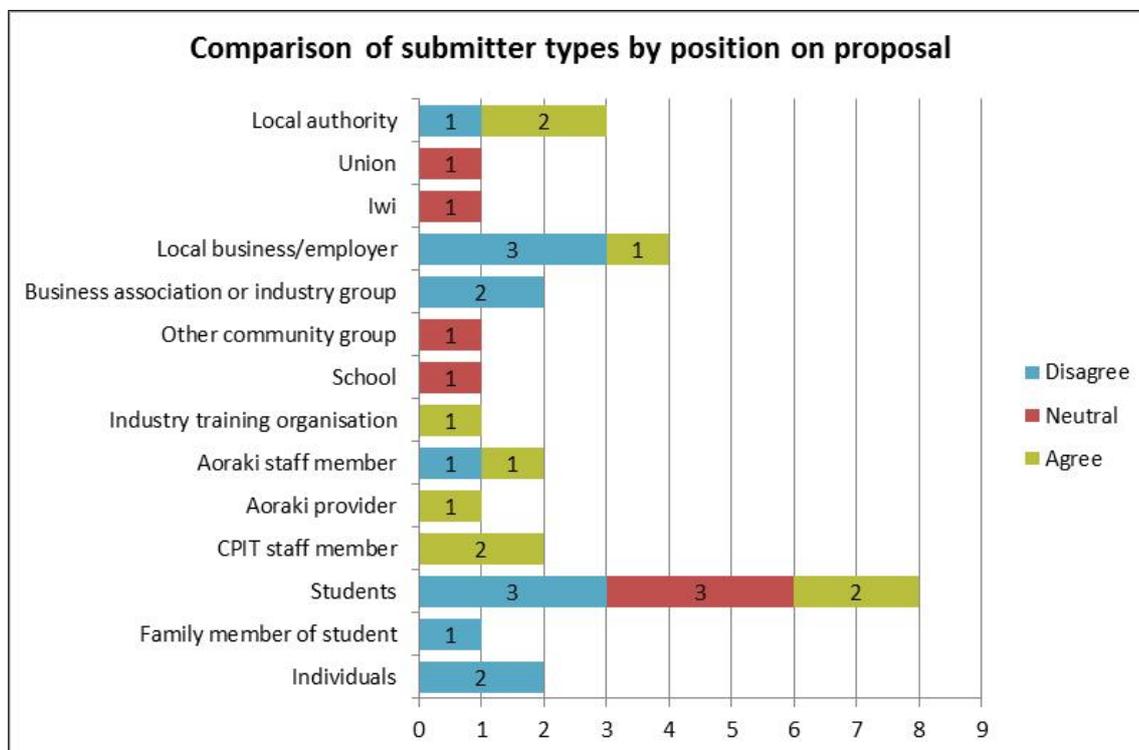
In total, **30 submissions** were received over the four-week consultation period:

- 19 were received via the online survey
- nine by email, and
- one by mail.

This table shows the number of submitters who agreed with, disagreed with or were neutral about the proposed merger.

Overall position on proposal	Number of submitters
Strongly agree	3
Agree	7
Neutral	7
Disagree	6
Strongly disagree	7
<b>TOTAL</b>	<b>30</b>

The graph below shows what types of organisations, groups and individuals the submissions were received from and whether they agreed, disagreed or were neutral.



*\*Full data from the survey is provided in the Appendices*

## Who agreed with the proposal and why

Of the 10 submitters who agreed or strongly agreed with the proposal:

- one was from a local business, Sanford Limited
- two were from local authorities, the Waimate and Mackenzie District Councils
- one was from an industry training organisation, ServiceIQ
- two were from CPIT staff members
- two were from CPIT students
- one was from an Aoraki staff member, and
- one was from the Aoraki Polytechnic Outdoor Education Programme.

### The local authorities

The two local authorities were focused on the ongoing outcomes for South Canterbury.

Mackenzie District Council described the proposal as “the most pragmatic solution to the long-term viability and sustainability of Aoraki Polytechnic.”

“A joint vision between the two tertiary institutions, as opposed to needless competition, has to provide better outcomes for our students and business communities,” said Mayor Claire Barlow.

Similarly, the Waimate District Council said it was supportive of any direction moving forward that would maintain and enhance the tertiary education opportunities available for South Canterbury residents.

Mayor Craig Rowley continued, “It [the Council] accepts that continuing with a standalone Polytechnic in South Canterbury was not a viable option going forward. It wishes to see the new entity focus on providing tertiary education services to the outer rural areas, for example to Waimate”.

### Centre of excellence will ensure continuity of business

Seafood company Sanford Limited agreed with the proposal, and particularly supported the development of a Primary Centre of Excellence in Timaru.

“The company is seeking to expand its vessel activities and with that the need for trained personnel. With the prospective closure of the Timaru Fishing School, a long-term source of training capability for new and existing crew in the Timaru district is needed to ensure continuity of our business,” said Darryn Shaw, Sanford’s Deepwater Fleet Manager, Timaru.

### Retaining the institutions’ names

The Aoraki Polytechnic Outdoor Education Programme (APOEP) especially asked that its programme retain its current level of funding, its presence in Timaru and the name “Aoraki”.

It said: “Regardless of which option is taken, we are asking the Minister of Tertiary Education to consider the following: We ask for the retention of current levels of funding for the three one-year APOEP programmes (level 4, 5 and 6). We ask for the APOEP programmes stay based in Timaru. We also ask for the retention of the Aoraki name somewhere in the Timaru campus name”.

Retaining the name of their institution was also the concern expressed by two current students and one staff member of CPIT. While they agreed with the proposal they wished the CPIT name to be retained for the qualifications of currently enrolled students.

“My qualification (a degree in Medical Imaging) is a highly regarded qualification through CPIT. There are only three institutes in New Zealand that offer the degree of which CPIT offers superior training and a more highly regarded degree,” said one student.

## Who disagreed with the proposal and why

Of the 13 submissions that disagreed with the proposal:

- one was from Timaru District Council
- two were from business associations: South Canterbury Chamber of Commerce and Aoraki Development Business and Tourism
- three were from local employers including RA Solutions and Rosemary Carruthers Law Offices
- three were from CPIT students
- two were from individuals
- one was from the family of a student/potential student, and
- one was from an Aoraki staff member.

### Proposal may not deliver the fundamentals

In its submission, the Timaru District Council said it is supportive of any direction moving forward that will maintain, enhance and grow the tertiary education opportunities available for South Canterbury residents. It said any future entity should be aligned with the needs of a growing region and flexible enough to adapt as the region grows further. It accepts that maintaining the current model of Aoraki as a standalone entity in South Canterbury is not a viable option going forward. It also accepts that the establishment of a single entity with CPIT as partner is the best option for achieving future viability.

However, the Council believes the merger, as proposed in the Business Case, will not deliver enough “fundamentals” to ensure that tertiary education in South Canterbury will “maintain, enhance and grow”. The Council expressed the views that:

- a physical presence and facility must be retained in South Canterbury for local students
- the business model must recognise South Canterbury vocational educational needs and provide enhanced future opportunities
- governance must include South Canterbury representation
- any new entity must be regionally focused
- Aoraki financial reserves should be substantially protected for South Canterbury
- the impact of any merger on South Canterbury should be minimised.

### Retaining local governance, autonomy and provision

An individual submitter who strongly disagreed with the proposal sees a risk that the Timaru campus will be marginalised into a satellite venue with a limited range of courses, thus increasing youth migration to the main centres.

They stated, “I believe that it is important to South Canterbury that we have a tertiary institution governed locally that is proactive towards the needs of the communities. Timaru has a large loss of young people to other tertiary institutions and the governance may increase this migration trend with rationalisation of courses centred in Christchurch”.

Another submitter from Timaru echoed this sentiment: “Aoraki Polytechnic is an essential pillar of this community and its long term future; governments come and go, boards and management change but the future of this district relies upon ensuring this is a desirable place for families to achieve their dreams and businesses to build their future by putting at risk one of our key and unique provisions this future will be restricted”.

In their submission, one individual said the proposal was not in the interests of the students, staff or stakeholders in the wider Aoraki region. They said central government has a social obligation to retain services of this nature in regional towns.

Aoraki Development Business and Tourism (ADBT) stated that while the proposed creation of a new entity held some opportunity it also had considerable risk.

“ADBT’s preferred position would be to retain an autonomous tertiary institution securing the social, cultural, educational and commercial benefits for future generations. Aoraki is a key cornerstone of this community ensuring we retain our vibrancy and desirability as a district to live, to work, to study and to play.”

### **Financial impacts, transitional funding and Aoraki’s financial situation**

ADBT included a 2012 economic impact assessment with its submission which estimated that Aoraki had 2,147 domestic students, 192 FTE staff and spent a total of \$13.5 million in South Canterbury on staff and other operational costs. “Based on this expenditure, Aoraki Polytechnic’s staff and operations contributed a total of \$19.4 million to the South Canterbury region’s GDP,” the assessment stated.

An individual submitter who was against the proposal is concerned that, because of its financial situation, Aoraki will burden CPIT. “For a long time Aoraki has run programmes with low numbers, so as to not lose EFTS and their associated funding. Failing consistently to remove programmes that fell under the 14-1 student to teacher threshold has been a constant theme for the organisation,” this submitter said.

The Southland Chamber of Commerce requested in its submission that the Government gives greater support to transition funding in recognition that the merger is a “1 off” and should not deplete the operating and growth capacity that is an essential goal of the merger. It also asked that Aoraki’s reserves are retained for use within the Aoraki catchment whether via student scholarships or capital works or a combination.

An individual employer questioned the Business Case’s financial modelling, “Aoraki Polytech has clearly demonstrated it is capable of running cash surpluses in the past and while the environment within which the polytech operates has changed over the years there would undoubtedly be business models and processes which would enable AP to meet the Government’s educational objectives while also being financially sustainable”.

### **The CPIT name has prestige and needs to be retained**

Three current CPIT students disagreed with the proposal due to the potential loss of the CPIT name on their medical imaging degree qualification, while three other CPIT students were neutral overall but expressed the same concern about retaining the CPIT name.

## Who was neutral and why?

Of the seven submissions that were neutral about the proposal:

- one was from the Tertiary Education Union
- one was from Te Rūnanga o Ngāi Tahu
- one was from a community group, Safer Waitaki
- three were from CPIT students, and
- one was from a school, Ashburton College.

**The neutral submitters raised a number of issues about the proposal and suggested amendments that submitters believe would ensure the new entity achieves the goals set out in the Business Case.**

### **Mana Whenua representation**

Te Rūnanga o Ngāi Tahu sees the merger of Aoraki and CPIT as “an excellent opportunity to reflect upon the unique needs and aspirations of Māori students and community”. The rūnanga’s major concern is to ensure the council of the new entity includes two Mana Whenua representatives, one of whom is from the Aoraki region and appointed in consultation with them.

### **Proposal has benefits but new entity must continue to engage**

The Tertiary Education Union (TEU) said its members were able to see benefits in the proposal, especially in terms of extending provision to more isolated areas, strengthening provision in specific occupational areas, and refining processes for supporting teaching, learning, research and student support.

“TEU members to a large degree see this merger as inevitable. If it goes ahead, members seek a continued commitment by the new entity to fully engage with staff, students, iwi, communities and industries, service providers and businesses of the region. Doing so will give the new entity a much greater chance of achieving the goals set out in the Better Business Case and will lead to a new institution that is at the centre of its communities.”

The TEU said its members were also concerned about the perception of a power imbalance if the merger, as expressed in Option Seven in the Business Case, is approved. It commented: “This is particularly true of those at Aoraki who feel that the process of leaving one institution intact and the smaller being ‘integrated’ into it inevitably provokes feelings of a ‘takeover’ rather than a merger”.

### **Retaining local provision in Waitaki**

The community group that responded, Safer Waitaki, argued for the retention of a local provider in the Waitaki area for a range of reasons, including:

- the fact that the region has a skill shortage rather than a labour shortage
- to help transition foundational education learners into higher education, and
- to provide a suite of options for the region’s Bridging the Gaps Forum (a response to the central government’s Community of Learning model).

**Structure not as important as provision**

The school that submitted, Ashburton College, said it has a long-standing and growing relationship with Aoraki. While it recognised that a complete merger of Aoraki and CPIT is the most likely outcome for viability and governance, it also noted that “the structure of the organisation that provides is not as important as the provision that is delivered in Mid-Canterbury”.

It sees the most benefit for the district coming from a genuine merger where both CPIT and Aoraki are essentially disestablished and a new entity is formed.

## Did submitters think the proposal would deliver the benefits outlined in the Overview document?

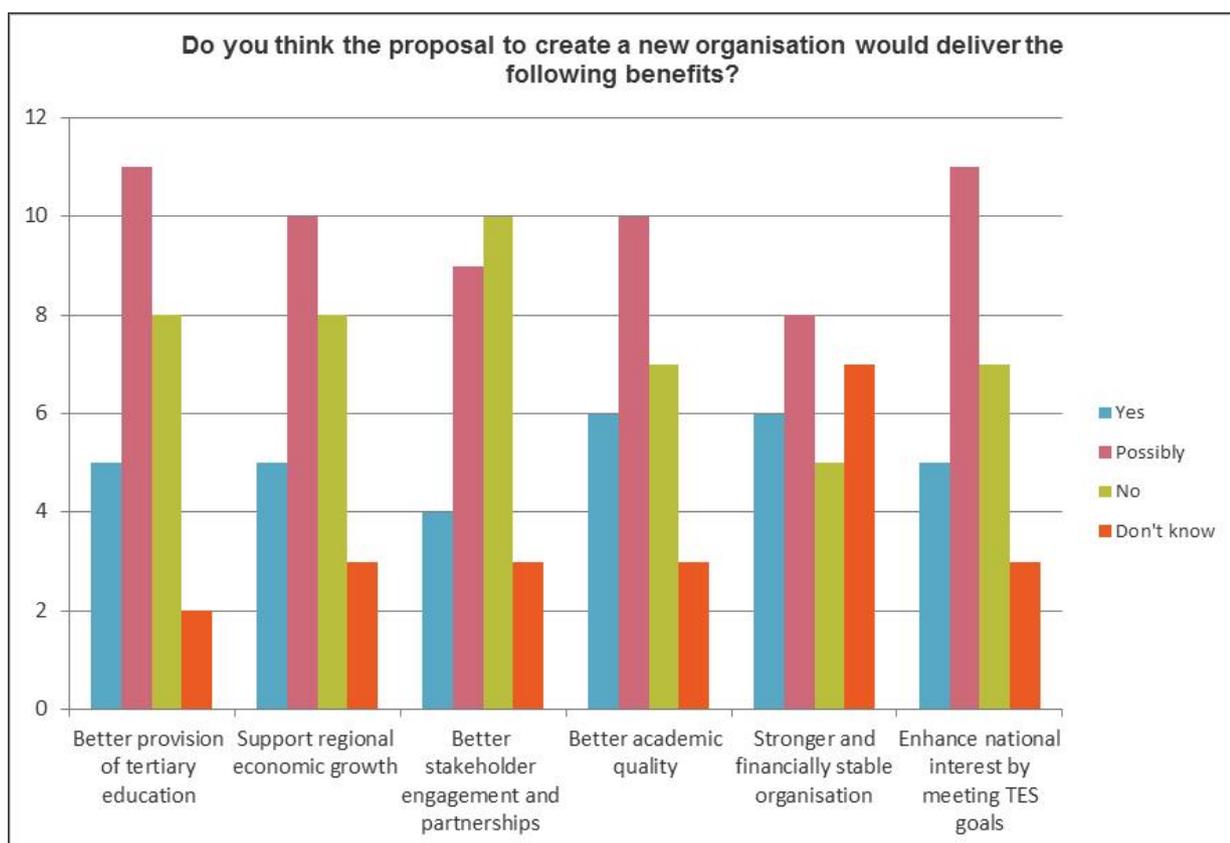
Twenty-six submitters answered this question.

Most submitters thought it was possible the proposal would deliver five of the benefits outlined in the overview document, the exception being “Better stakeholder engagement and partnerships”.

Mackenzie District Council had this to say about how the proposal could deliver better provision of tertiary education: “From a very local perspective – to be able to deliver high quality tertiary education to our remotest locations so that students have access to the best tutors, resources, technology and campuses while being able to remain here in our district is, quite frankly, an opportunity that is too good not to support”.

Waimate District Council stated that, “A larger region wide tertiary education provider is more likely to be able to sustain an effective research function and grow international linkages”.

Ten submitters did not think the proposal would deliver “Better stakeholder engagement and partnerships”, whereas nine submitters thought the proposal possibly could deliver this benefit.



*\*Full data from the survey is provided in the Appendices*

## Did submitters see any risks or other benefits in the proposal?

Submitters outlined a range of other **benefits** to the proposal including:

- a joint vision between the two tertiary education institutions would provide better outcomes for students and business communities
- pooling/sharing expertise
- a broader range of programmes, accessible across the region
- increased investment in mid-Canterbury region
- a larger institution better placed to develop and deliver training that meets the needs of industry
- CPIT benefiting from Aoraki's cash reserves, and increased enrolments
- the benefit of alliances and cross crediting with other tertiary education institutions.

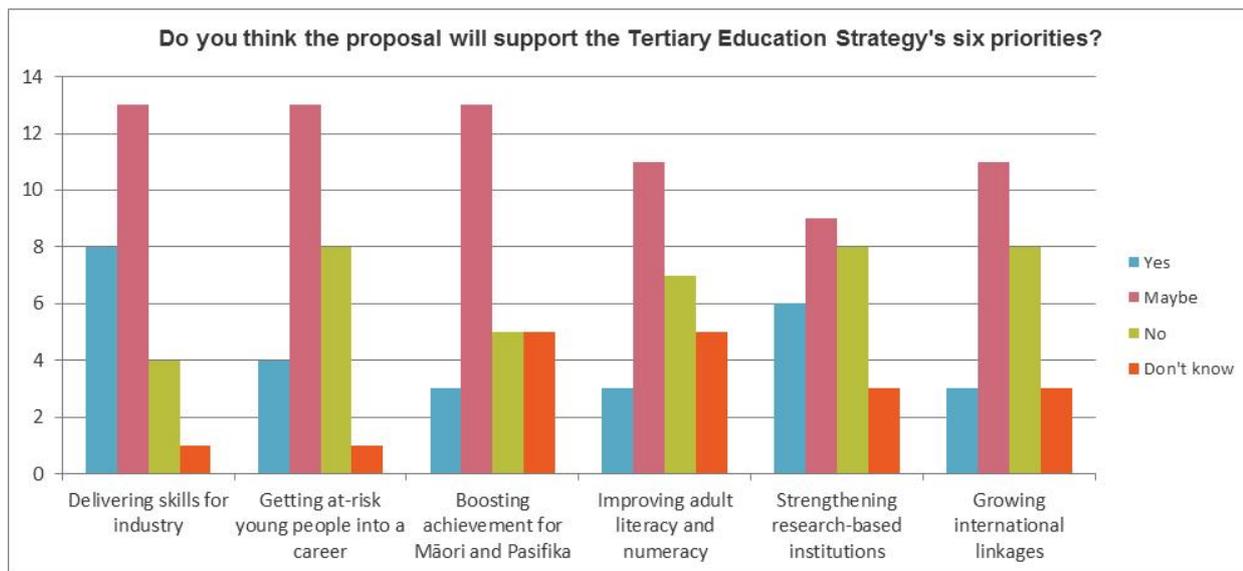
Submitters outlined a number of **risks** including:

- that the smaller sub-campus would be disestablished and, therefore, students in regional areas would miss out on tertiary training opportunities
- students having less of a voice and less influence on decisions in a larger institution
- mid-Canterbury being ignored or under-invested in
- too much internal duplication in the new entity potentially undermining or countering economies of scale
- the impact on the wider South Canterbury economy through loss of skilled personnel, community investment and economic contribution
- the cost per Equivalent Full-time Student (EFTS) being likely to increase with a larger institution
- the vision of Business Case not being realised because the structural conditions which led to the merger still exist
- South Canterbury losing affordable access to local tertiary education.

## Did submitters believe the proposal would support the Tertiary Education Strategy's six priorities?

Twenty-six submitters answered this question. The majority of these thought the proposal might possibly support the Tertiary Education Strategy's priorities.

About a third of submitters who answered said the proposal would not support the priorities of "Getting at-risk young people into a career", "Strengthening research-based institutions" and "Growing international linkages".



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Ashburton College commented: "All of these future potentials rely on actual delivery. Any new proposal has the potential to deliver these – it's about the "how" and the "what". I can particularly see significant potential in achieving the first three of these priorities particularly in the first period after major change".

Timaru District Council commented that while a larger region-wide tertiary education provider would be more likely to sustain an effective research function and grow international linkages, a smaller entity could just as well deliver some of the other Tertiary Education Strategy's benefits, such as delivering skills for industry and boosting achievement for Māori and Pasifika.

## What did submitters see as advantages or disadvantages of the proposal?

Thirteen submitters stated that the merger would primarily disadvantage the areas outside of Christchurch. Nine of these submitters were particularly concerned for Timaru and the other four were more concerned with the campuses and communities at Dunedin, Oamaru and Ashburton.

Three submitters said Aoraki's stakeholders would be disadvantaged through their loss of a trusted institution and its tutors. Five submitters thought Christchurch and CPIT would be disadvantaged because of the fiscal and reputational burden that merging with Aoraki would bring.

Waimate District Council's submission provided a good summary of the advantages and disadvantages:

- the potential medium and long-term financial viability of a larger institution
- greater opportunity for centres of excellence development and promotion
- possibly greater career opportunities
- enhanced research capabilities due to a larger organisation
- possible wider range of training able to be offered through digital options for accessing learning
- greater opportunities for degree level courses to be studied in South Canterbury, so providing more students with the option of remaining in the region
- the ability to deliver high quality tertiary education to the remotest locations so that students have access to the best tutors, resources, technology and campuses while being able to remain in their communities.

It also noted these disadvantages:

- the potential reduction of the physical presence of tertiary training facilities in South Canterbury
- a potential associated loss of skilled local staff and roles
- a potential loss of local community investment and economic contribution
- a potential loss of courses that enhance community wellbeing due to funding unavailability
- a potential loss of local access to other courses due to centralisation to Christchurch or funding constraints
- an inequitable impact on South Canterbury
- the focus on South Canterbury being lost, especially primary industries' needs.

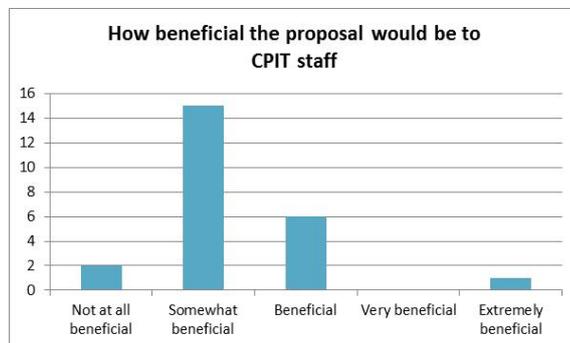
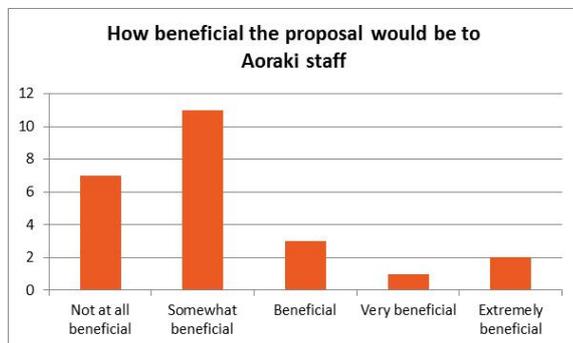
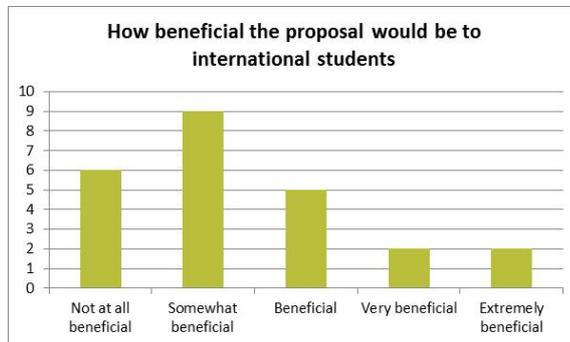
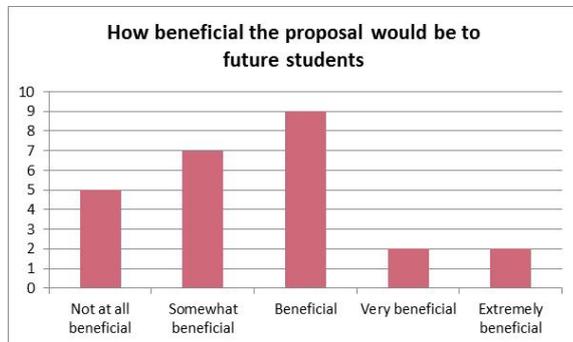
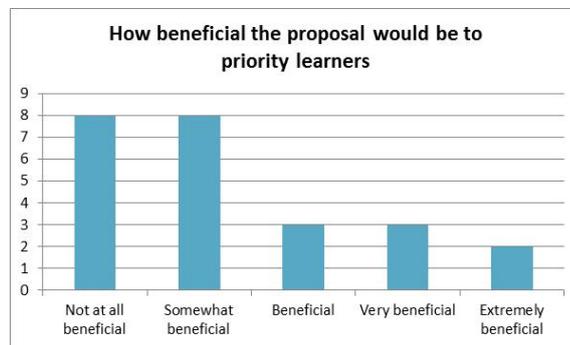
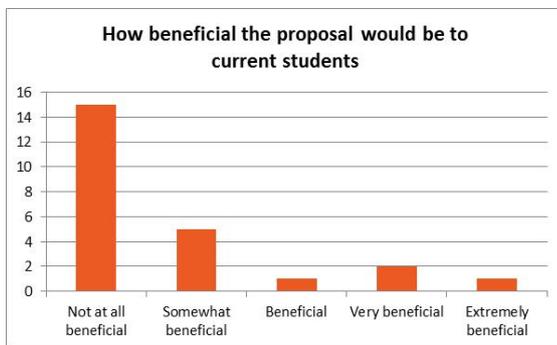
## How beneficial did submitters think the proposal could be to particular sectors and groups?

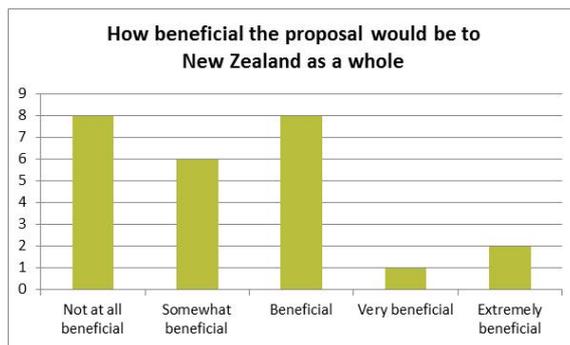
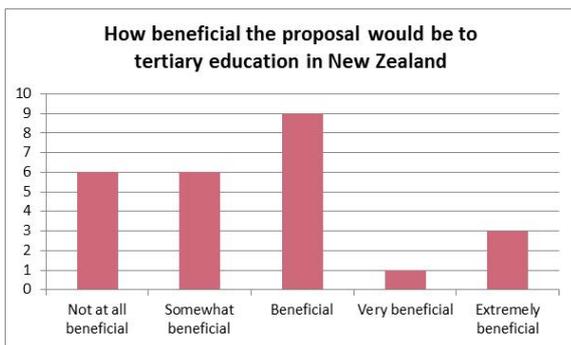
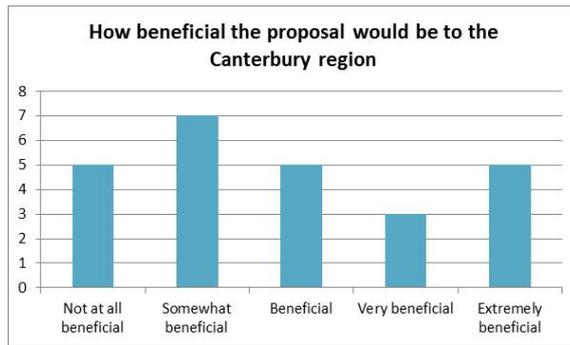
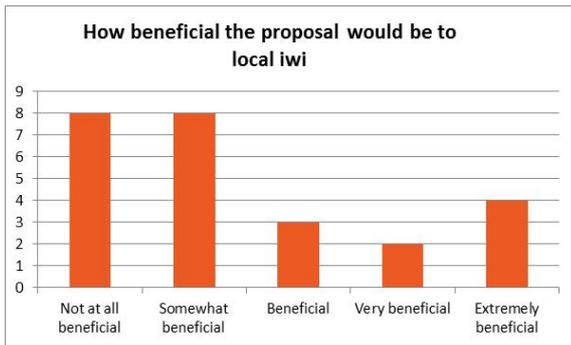
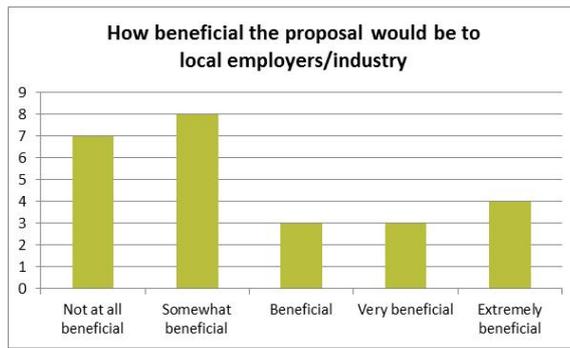
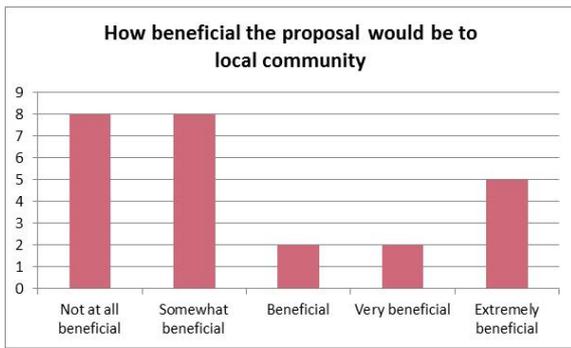
Most submitters believe the proposal would not be at all beneficial to current students, with 15 out of 24 choosing this response.

Most submitters thought staff would benefit from the proposal, even if only somewhat – 17 thinking Aoraki staff would benefit and 22 believing CPIT staff would benefit.

Similarly, 18 submitters compared to seven thought the proposal would benefit local employers and industry, and 20 submitters versus five thought the Canterbury region would benefit from the proposal.

This overall trend continued with the other choices, with most submitters believing priority learners, iwi, and tertiary education would benefit from the proposal.





*\*Full data from the survey is provided in the Appendices*

Mackenzie District Council saw students benefiting from the new entity through accessing technology. “Our students will hopefully be able utilise the latest technologies and economies of scale to access their educational needs, not only in the main centres, but in our remotest towns and workplaces as well.”

### Impact on staff and students

Waimate District Council noted in their submission that current students and staff run the risk of a disrupted period of study and employment from the proposal going ahead. They noted the undertaking that all students would be supported to complete their current course of study and their belief that students studying outside Christchurch would be able to continue studying in their current location.

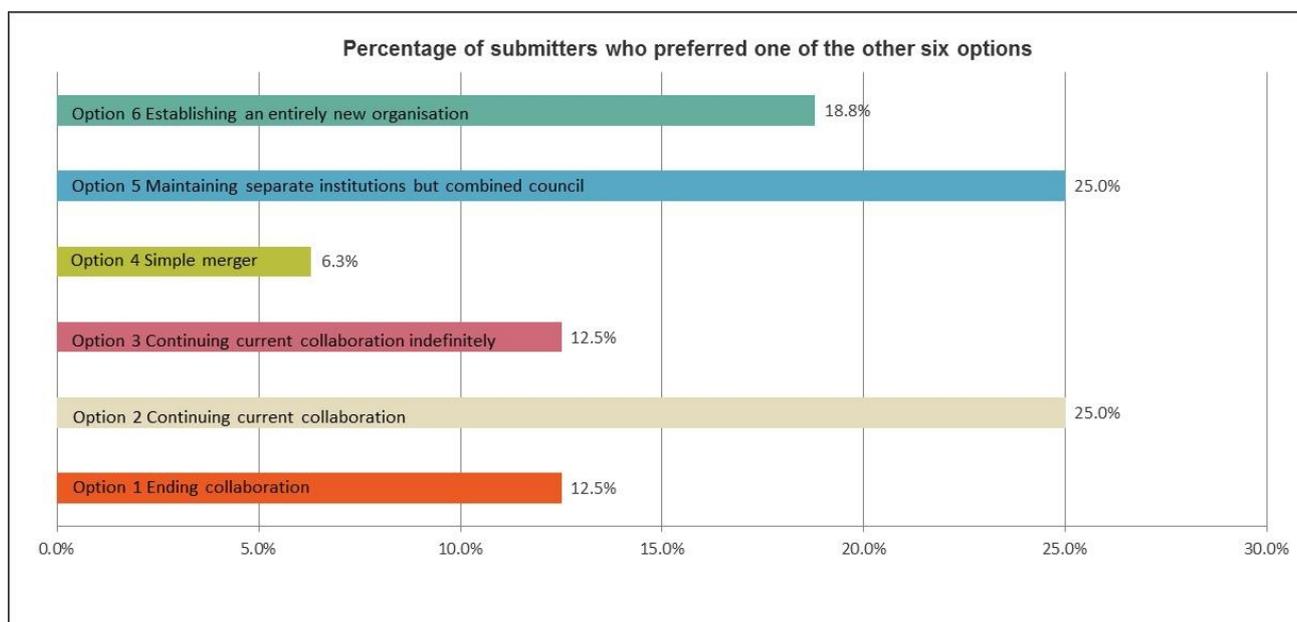
They also had this to say about staff of Aoraki: “We would expect there are equal opportunities for Aoraki staff to apply for positions in the new entity and that where programmes of study are withdrawn or restructured in the Aoraki region with no corresponding changes at CPIT that Aoraki staff are not automatically made redundant.”

Mackenzie District Council saw students benefiting from the new entity through accessing technology. “Our students will hopefully be able utilise the latest technologies and economies of scale to access their educational needs, not only in the main centres, but in our remotest towns and workplaces as well.”

## If submitters did not support the proposal (Option 7), did they prefer one of the other options?

In their Business Case, Aoraki and CPIT considered seven possible options, from continued collaboration to a full merger.

Sixteen submitters preferred another option to Option 7 (full merger), with Option 2 (continuing current collaboration) and Option 5 (maintaining separate institutions but establishing a combined council), each being chosen by four submitters.



*\*Full data from the survey is provided in the Appendices*

Quite a few submitters provided reasons why they preferred one of the other options:

- “At best for our district would likely be a genuine merger where both CPIT and Aoraki are essentially disestablished and a new entity with new mandates etc [is] developed and then formed.” – *Ashburton College*
- “Option Seven may prove to be the best option for the communities, service providers, industries and businesses of the Aoraki/Canterbury region – time will affirm or negate this. But as has been noted already ..... it seems the option has been forced upon the two institutions because of funding policies that have allowed under-funding of the sector over a sustained period of time.” – *Tertiary Education Union*
- “We support Option 6 as the best way forward at this point ... A new organisation enables a fresh start for both organisations, and hopefully ensures that South Canterbury has a greater ability to manage its own destiny and have greater influence on the future of tertiary education in South Canterbury.” – *Timaru District Council*

- Local employer RA Solutions preferred Option 3 because “co-operation between institutions and complementary courses are the most cost effective way to cover [the] relevant tertiary needs of the wider communities within which they exist”.
- A staff member of CPIT preferred Option 6 because they believe “mergers/collaborations often favour the larger organisation. A new organisation enables new branding and new thinking”.

## Did submitters have any other comments about the proposal?

A number of other key themes emerged from the comments made by submitters, both in their responses to this question and throughout their submissions. These were:

- Governance of the new entity
- Aoraki's financial situation and the accuracy of the financial modelling in the Business Case
- Retaining local tertiary education provision, particularly in South Canterbury.

### **Governance of the new entity**

Five submitters expressed concerns about whether there will be enough South Canterbury and iwi representation on the new institution's council.

The South Canterbury Chamber of Commerce suggested that at least one Crown appointee and two "other" appointees to the council must represent areas outside of Christchurch. The Chamber of Commerce considered that this would balance the interests of regional and metropolitan tertiary education provision and associated business and community needs.

Te Rūnanga o Ngāi Tahu had this to say about governance: "Specific reference to Mana Whenua representation at a Council level is required in order to maintain appropriate representation in future governance of the new combined entity. Existing relationships with mana whenua and local Papatipu Runanga need to be prioritised and appropriately maintained".

### **Financial situation of Aoraki**

Ten submitters commented on whether Aoraki's financial situation makes a merger necessary or not.

Four submitters said a merger was necessary because of Aoraki's financial situation.

Three submitters stated that Aoraki's financial situation needs to improve but through means other than a merger.

One submitter suggested that merging with Aoraki could burden CPIT.

Two submitters questioned whether the financial modelling for Aoraki, as presented in the Business Case, was accurate. One submitter, a local business owner, said, "The projected financials do not stand up to scrutiny and raise the question as to whether there has been much scrutiny given to them".

Additionally, one submitter said they would like to see a portion of the reserves from Aoraki ring-fenced – "preferably through a mechanism such as the Aoraki Foundation, for future education purposes and as 'exit' provision should the business case for a new entity not deliver the expected outcomes over the next three – five years".

### **Retaining local tertiary education provision in regional Canterbury**

Fourteen submitters commented on the need for tertiary education to retain a strong, physical presence in regional Canterbury. Their concerns are:

- that the proposal could increase the migration trend of young people out of the region to larger centres – one submitter saying, "We don't want Timaru to become a zombie town"

- the risk that international students would be directed/attracted towards a larger institution based in Christchurch at the expense of other communities in Canterbury
- that local vocational needs would be overlooked
- the impact on the wider South Canterbury economy – the fact that Aoraki makes a significant contribution to the region through employing staff, supporting and investing in the community and contributing to the wider economy.

Ashburton College said in this regard: “Mid-Canterbury needs and deserves a vibrant leading polytechnic to assist us to realise the potential of our people and our district, especially if we are to contribute to New Zealand's future growth and wealth”.

“It may be vital to have a Mid-Canterbury Advisory Board established for a fixed period (3 to 5 years) to ensure that this potential is not lost in the wider actions that by their nature will be very Christchurch and Timaru-centric.”

Safer Waitaki also expressed the desire to retain local provision. It said a continued tertiary education presence in Oamaru was important to address the needs of the community, whatever collaboration option was chosen.

“The Waitaki economy is growing, with the implementation of Stage Two of the North Otago Irrigation Scheme, the development of the Oamaru North Business Park, the potential construction of a multi-million dollar retirement village along with expansion of the Oceania Dairy plant at Glenavy. These projects will all require an engaged and skilled workforce to fill roles for construction and operational phases. In addition to these new developments, the Waitaki region has strong manufacturing, processing, mining and tourism industries, auguring well for the future growth and prosperity of the region. Current economic data shows the Waitaki region has a skill shortage rather than a labour shortage, therefore the retention of a tertiary provider in the region is critical.”

### **Setting clear Key Performance Indicators**

The South Canterbury Chamber of Commerce said that the proposal could have a critical positive or negative impact on the future education and development of the South Canterbury region depending on the safeguards that were put in place from the outset.

The Chamber of Commerce suggested that one of these safeguards should be setting and reporting on Key Performance Indicators for the new institution. It expressed the view that these indicators should reflect the educational needs of South Canterbury and rural Central South Island and the new institution’s contribution in addressing those needs.

# Appendices

## Appendix 1 – List of submitters

Submission No.	Organisation	Who representing
1	Aoraki Polytechnic	Staff member of Aoraki
2	Aoraki Polytechnic	Aoraki Outdoor Education Programmes
3	ServiceIQ	Industry training organisation
4	Safer Waitaki	Other community group
5	-	Local business
6	-	Student of CPIT
7	-	Student of CPIT
8	-	Student of CPIT
9	-	Student of CPIT
10	-	Student of CPIT
11	-	Student of CPIT
12	-	Student of CPIT
13	-	Student of CPIT
14	-	Staff member of CPIT
15	-	Individual
16	-	Individual
17	-	Staff member of Aoraki
18	-	Individual
19	Waimate District Council	Waimate District Council (Mayor)
20	Mackenzie District Council	Mackenzie District Council (as Mayor)
21	Sanford Ltd	Local business/employer
22	Timaru District Council	Timaru District Council (as Mayor)
23	RA Solutions	Local business
24	Aoraki Development, Business and Tourism	Business association/industry group
25	South Canterbury Chamber of Commerce	Business association/industry group
26	Tertiary Education Union	Union
27	Te Runanga o Ngai Tahu	iwi
28	Rosemary Carruthers Law Offices	Local business/employer
29	Ashburton College	School (Principal)
30	-	Staff member of CPIT

## Appendix 2 - Consultation Questions and Data

### Q1: Please tell us about yourself

Name and address details and who they were representing in their submission.

### Q2: Who or what are you representing in this submission?

Answer Choices	Responses	
Polytechnic	10.00%	3
Private training establishment	0.00%	0
University	0.00%	0
Wānanga	0.00%	0
Industry training organisation	3.33%	1
School	3.33%	1
Local authority	16.67%	5
Union	3.33%	1
Iwi	3.33%	1
Employer	10.00%	3
Staff member of Aoraki	6.67%	2
Staff member of CPIT	6.67%	2
Student	30.00%	9
Potential student	3.33%	1
Family of student or potential student	3.33%	1
Local business	16.67%	5
Business association or industry group	6.67%	2
Other community group	3.33%	1
Individual	20.00%	6
<b>Total Respondents: 30</b>		

*Note that submitters could choose more than one answer so that the total is more than 30 (ie, the total number of submitters).*

**Q3: Do you agree with the proposal to establish a new organisation based on the legal entity of CPIT, and combining Aoraki with it?**

Answer Choices	Responses
Strongly agree	10.00% 3
Agree	23.33% 7
Neutral, neither agree nor disagree	23.33% 7
Disagree	20.00% 6
Strongly disagree	23.33% 7
<b>Total</b>	<b>30</b>

**Q4: Do you think the proposal to create a new organisation would deliver the following benefits?**

	Yes	Possibly	No	Don't know	Total Respondents
Better provision of tertiary education opportunities and outcomes for students in the Canterbury region	19.23% 5	42.31% 11	30.77% 8	7.69% 2	26
Support regional economic growth by better meeting industry and employer needs for a skilled and capable workforce	19.23% 5	38.46% 10	30.77% 8	11.54% 3	26
Better engagement and partnerships with stakeholders for provision of vocational training	15.38% 4	34.62% 9	38.46% 10	11.54% 3	26
Better academic quality through economies of scale and using the expertise of both institutions	23.08% 6	38.46% 10	26.92% 7	11.54% 3	26
Stronger and financially stable organisation operating at lower cost	23.08% 6	30.77% 8	19.23% 5	26.92% 7	26
Enhance national interest by meeting the six goals for vocational training set out in the Tertiary Education Strategy	19.23% 5	42.31% 11	26.92% 7	11.54% 3	26

**Q5: Are there any risks or other benefits that you see in the proposal?**

A comment box was supplied for submitters to answer this question.

**Q6: Do you think the proposal will support the Tertiary Education Strategy's six priorities?**

	<b>Yes</b>	<b>Maybe</b>	<b>No</b>	<b>Don't know</b>	<b>Total</b>
Delivering skills for industry	<b>30.77%</b> 8	<b>50.00%</b> 13	<b>15.38%</b> 4	<b>3.85%</b> 1	26
Getting at-risk young people into a career	<b>15.38%</b> 4	<b>50.00%</b> 13	<b>30.77%</b> 8	<b>3.85%</b> 1	26
Boosting achievement for Māori and Pasifika	<b>11.54%</b> 3	<b>50.00%</b> 13	<b>19.23%</b> 5	<b>19.23%</b> 5	26
Improving adult literacy and numeracy	<b>11.54%</b> 3	<b>42.31%</b> 11	<b>26.92%</b> 7	<b>19.23%</b> 5	26
Strengthening research-based institutions	<b>23.08%</b> 6	<b>34.62%</b> 9	<b>30.77%</b> 8	<b>11.54%</b> 3	26
Growing international linkages	<b>12.00%</b> 3	<b>44.00%</b> 11	<b>32.00%</b> 8	<b>12.00%</b> 3	25

*Note: In the above table, where the percentages do not add up to 100% it is due to rounding.*

**Q5: What do you see as the advantages/disadvantages of the proposal?**

A comment box was supplied for submitters to answer this question.

**Q8: How beneficial do you think the proposal will be to each of these groups?**

	<b>Not at all beneficial</b>	<b>Somewhat beneficial</b>	<b>Beneficial</b>	<b>Very beneficial</b>	<b>Extremely beneficial</b>	<b>Total</b>
Current students	<b>62.50%</b> 15	<b>20.83%</b> 5	<b>4.17%</b> 1	<b>8.33%</b> 2	<b>4.17%</b> 1	24
Future students	<b>20.00%</b> 5	<b>28.00%</b> 7	<b>36.00%</b> 9	<b>8.00%</b> 2	<b>8.00%</b> 2	25
Priority learners	<b>33.33%</b> 8	<b>33.33%</b> 8	<b>12.50%</b> 3	<b>12.50%</b> 3	<b>8.33%</b> 2	24
International students	<b>25.00%</b> 6	<b>37.50%</b> 9	<b>20.83%</b> 5	<b>8.33%</b> 2	<b>8.33%</b> 2	24
Aoraki staff	<b>29.17%</b> 7	<b>45.83%</b> 11	<b>12.50%</b> 3	<b>4.17%</b> 1	<b>8.33%</b> 2	24
CPIT staff	<b>8.33%</b> 2	<b>62.50%</b> 15	<b>25.00%</b> 6	<b>0.00%</b> 0	<b>4.17%</b> 1	24
Local community	<b>32.00%</b> 8	<b>32.00%</b> 8	<b>8.00%</b> 2	<b>8.00%</b> 2	<b>20.00%</b> 5	25
Local employers/industry	<b>28.00%</b> 7	<b>32.00%</b> 8	<b>12.00%</b> 3	<b>12.00%</b> 3	<b>16.00%</b> 4	25
Local iwi	<b>32.00%</b> 8	<b>32.00%</b> 8	<b>12.00%</b> 3	<b>8.00%</b> 2	<b>16.00%</b> 4	25
Canterbury region	<b>20.00%</b> 5	<b>28.00%</b> 7	<b>20.00%</b> 5	<b>12.00%</b> 3	<b>20.00%</b> 5	25
Tertiary education in New Zealand	<b>24.00%</b> 6	<b>24.00%</b> 6	<b>36.00%</b> 9	<b>4.00%</b> 1	<b>12.00%</b> 3	25
New Zealand as a whole	<b>32.00%</b> 8	<b>24.00%</b> 6	<b>32.00%</b> 8	<b>4.00%</b> 1	<b>8.00%</b> 2	25

*Note: In the above table, where the percentages do not add up to 100% it is due to rounding.*

**Q9: If you don't support option 7, do you prefer one of the other options (as set out on Page 11 of the Overview)?**

<b>Answer Choices</b>	<b>Responses</b>
Option 1: Ending collaboration	<b>12.50%</b> 2
Option 2: Continuing current collaboration	<b>25.00%</b> 4
Option 3: Continuing current collaboration indefinitely	<b>12.50%</b> 2
Option 4: A form of simple merger of the two	<b>6.25%</b> 1
Option 5: Maintaining separate institutions but establishing a combined council	<b>25.00%</b> 4
Option 6: Establishing an entirely new organisation and folding both Aoraki and CPIT into it.	<b>18.75%</b> 3
<b>Total</b>	<b>16</b>

**Q10: Is there any other option you prefer?**

A comment box was supplied for submitters to answer this question.

**Q11: Do you have any other comments?**

A comment box was supplied for submitters to answer this question.

**Q12: Apart from this survey, are you sending the Tertiary Education Commission any documents as part of your submission? If yes, please ensure these are clearly labelled with your name and organisation and either email them to [Aoraki-CPIT-Consultation@tec.govt.nz](mailto:Aoraki-CPIT-Consultation@tec.govt.nz) or mail them to Aoraki-CPIT Consultation, Tertiary Education Commission, PO Box 27 048, Wellington 6141.**

Answer Choices	Responses	
Yes	36.67%	11
No	63.33%	19
<b>Total</b>		<b>30</b>

*Note: All additional documents sent by submitters have been provided to the Minister along with the online submissions for his consideration.*

**Q13: Does any part of your submission (either in this survey or in separate documents) contain confidential information?**

Answer Choices	Responses	
Yes	7.14%	2
No	92.86%	26
<b>Total</b>		<b>28</b>

*Note: Both submitters who said parts of their submissions were confidential or that they would prefer their views were not publicised are individuals and they have not been named.*

Published by the Tertiary Education Commission  
Te Amorangi Mātauranga Matua  
44 The Terrace  
PO Box 27048  
Wellington, New Zealand

ISBN 978-0-478-32048-0 (electronic)

10 November 2015



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